

Schaffer Corporation

Full Year Results Presentation June 2008



SFC Performance Highlights



Operations

- 2008 NPAT \$10.9m (+6%)
- 2008 EBIT \$22.1m (+15%)
- 2008 Operating cash flow \$23.5m (+69%)
- Strong earnings growth for Leather (+49%)
- Building Materials revenue \$65.6m (+19%)
- Return on average capital employed or ROACE = 18% (FY07 – 17%)

Major Investments

- Acquisition of Archistone Pty Ltd \$5.8m.
- Acquisition of three retail properties & one future retail development site \$8.0m.
- New capex for Building Materials \$7.2m (production and storage facilities.)
- Total \$21.0m

Strengthen
core
business

Long term
shareholder
returns

Capture new
opportunities
for growth



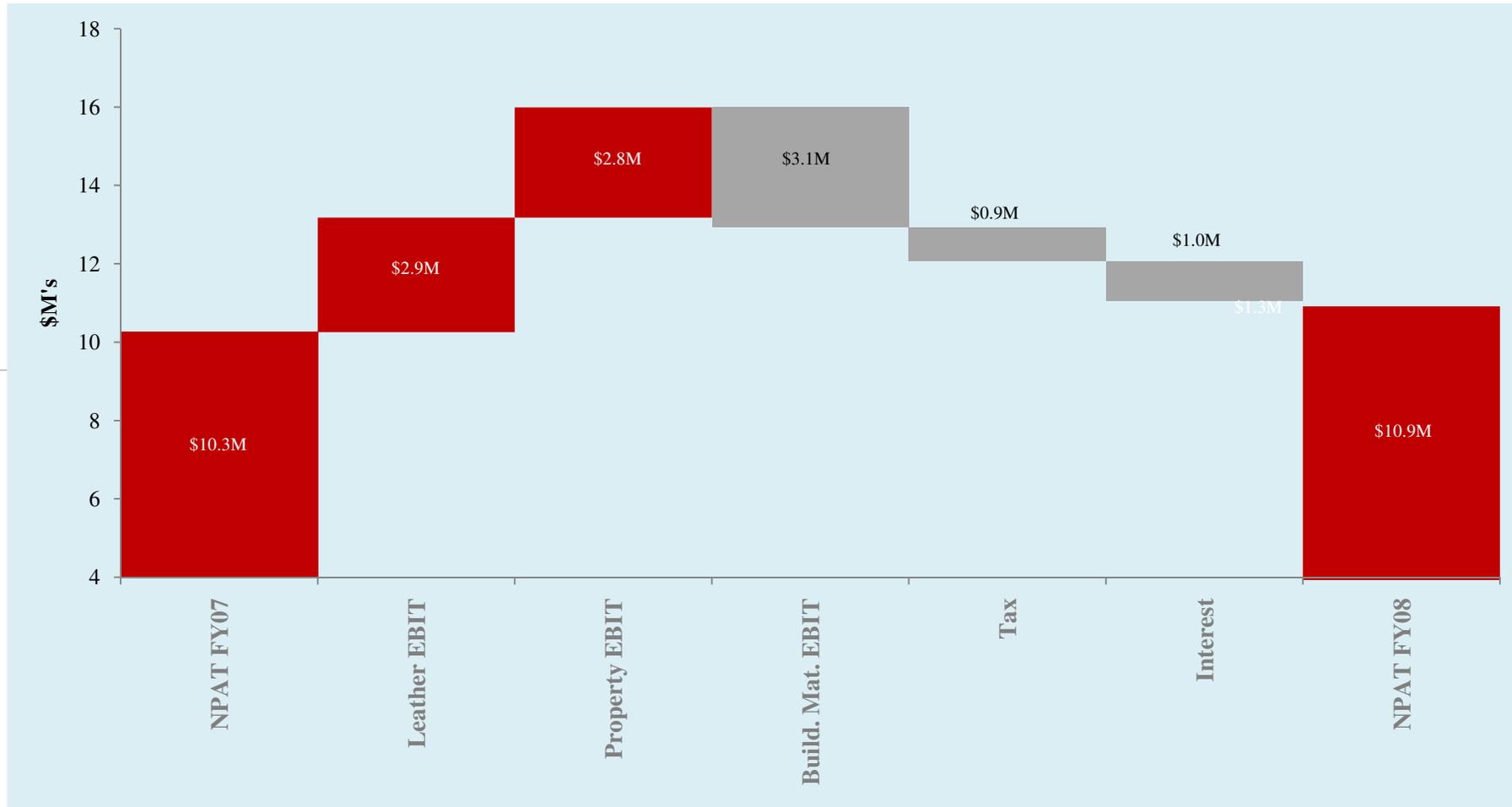
Leather & Property underpin Profit Rise



Full Year Ending 30 Jun (A\$m)	to Jun-07	to Jun-08	% change
Revenue	147.7	195.9	+ 33%
EBITDA	23.9	28.5	+ 19%
EBIT (net interest basis)	19.1	22.1	+ 16%
Net profit	10.3	10.9	+ 6%
EPS	0.73	0.77	
Return on average capital employed (ROACE)	17%	18%	
Cash flow from operating activities	13.9	23.2	
Cash reserves	9.5	21.7	
Ordinary dividend (fully franked)	\$0.50	\$0.50	



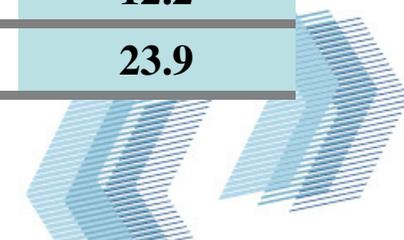
NPAT Evolution



Cash flow



Full Year Ending 30 Jun (A\$m)	Jun-07	Jun-08
EBITDA	23.9	27.9
Net interest paid	(4.4)	(5.4)
Tax paid	(4.2)	(6.5)
Howe change in trade working capital	(1.1)	12.7
Other changes in working capital	0.4	(4.8)
Other	(0.7)	-
Total operating cash generated	13.9	23.9
Net Debt reduction/(increase)	(6.5)	(18.0)
Capital expenditure	4.4	9.9
Acquisitions (incl. retail property sites)	13.9	14.6
Divestments	(0.9)	(2.4)
Dividends paid	7.1	7.6
Increase (decrease) in cash on deposit	(4.1)	12.2
Total cash applied	13.9	23.9



Jun-08 Debt Position



\$M	Recourse	Non-Recourse	Total
Building Materials	22.8	0.0	22.8
Leather	0	36.7*	36.7
Property JV's	2.1	23.9	26.0
Total Debt	24.9	60.6	85.5
Cash Reserves			21.7
Net Debt			63.8
Net Interest Cover			4.1

- 30-Jun-08 undrawn debt facilities: \$21.4m; (Increased to \$26.4m post balance date)

* Commonwealth Government loan initially provided as a grant in lieu of export expansion initiatives and subsequently converted to a loan.

- Interest only until Feb-2008;
- \$2m per annum principal payments from Feb-2008;
- Facility Term – 2012



Automotive Leather



Automotive Leather Results



A\$M	Jun-07	Jun-08	% change
Revenue	84.4	119.9	+42%
Segment EBIT	6.0	8.9	+49%
Margin	7%	7%	

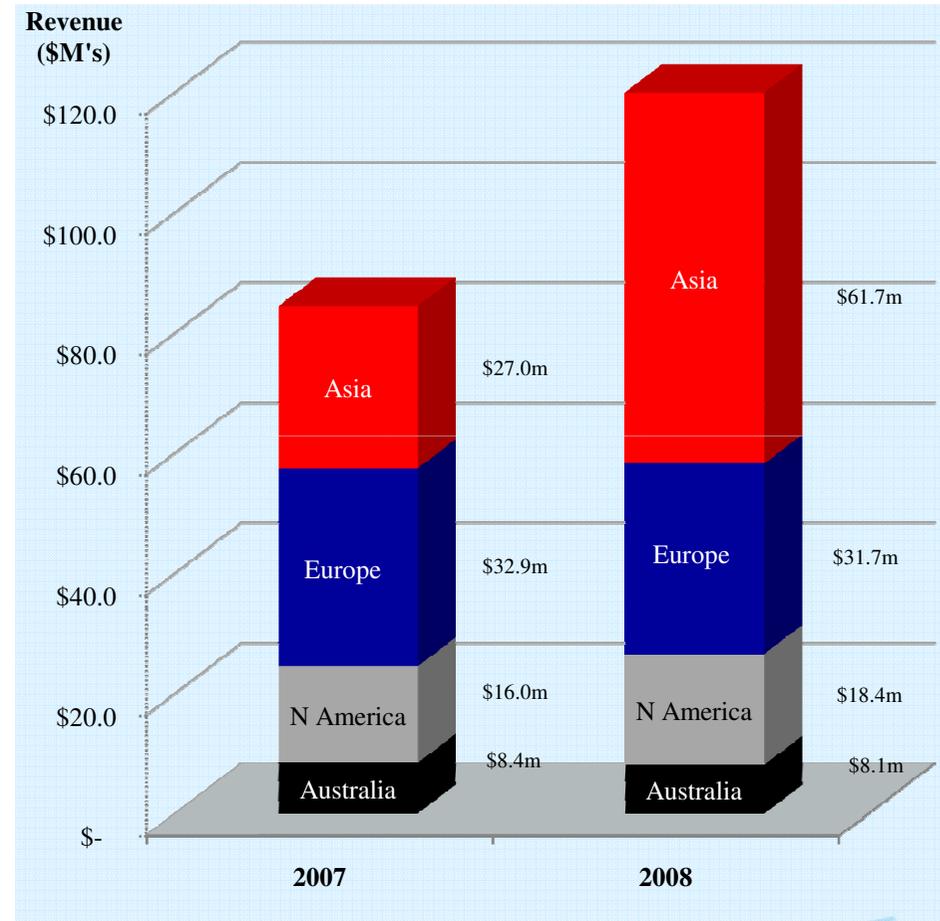
- Strong sales growth lead by Asian customers (China).
- Substantial earnings growth despite the appreciation of the AUD.
- Each 1c movement in the AUD/USD exchange rate equates to approximately \$225K in EBIT (before hedging).
- Each 1c movement in the EUR/AUD exchange rate equates to approximately \$400K in EBIT (before hedging).



Howe business now repositioned to be globally competitive, strong growth in Asian market



- Sales to Asian customers up 228%.
- Labour intensive cost cutting operations all located in lower labour cost countries (China, Mexico & Slovakia).



Schaffer Building Materials

Building Products



Building Materials Results



Building Materials			
A\$M	Jun-07	Jun-08	% change
Revenue	55.1	65.6	+19%
Segment EBIT	10.8	8.7	-19%
Margin	20%	13%	

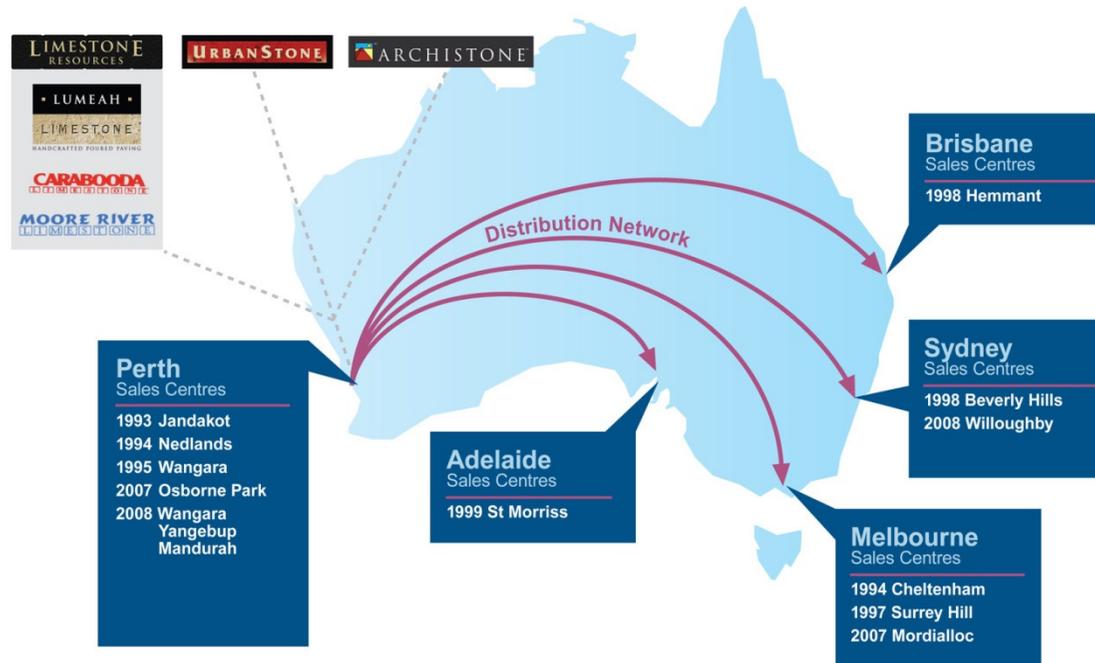
- Strong sales growth boosted by first-time inclusion of Archistone acquisition and record revenue for Delta Corporation.
- Earnings negatively impacted by integration costs, start-up costs for Urbanstone Central, weak NSW market and disappointing sales of reconstituted & natural limestone blocks (primarily used in land sub-divisions)
- Long term benefits will flow as acquisitions are fully integrated and retail revenue improves with UrbanStone Central roll-out



Building Products (paving, walling & imported products)



- National network of 13 Urbanstone central stores/display centres across the country.
- Additional retail development site purchased in Clarkson WA.
- Further efficiency gains to come from rationalization of manufacturing plants.
- Vast reserves of limestone available from company owned quarries.
- Plans for the introduction of new products at an advanced stage.



Delta Corporation (pre-cast & pre-stressed concrete)



- \$5m capex project to expand production and storage facilities almost complete.
- Record revenue in FY08 and strong order book going into FY09.
- Current major projects include, Bishop's See and Century City CDB office buildings (Deltacore products), and pre-stressed Tee Roff beams for the new Perth-Bunbury Highway project.



Ikea Mega Store, Innaloo Perth



Pre-cast highway Tee Roff beams



Deltacore floor panels



Property



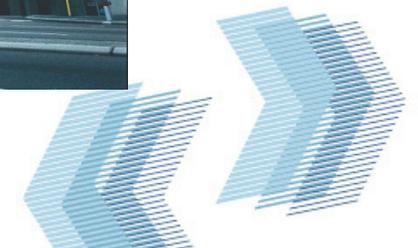
616 St Kilda Rd, Melbourne



IBM Building, Hay St, West Perth



89 St Georges Tce, Perth



Property Result

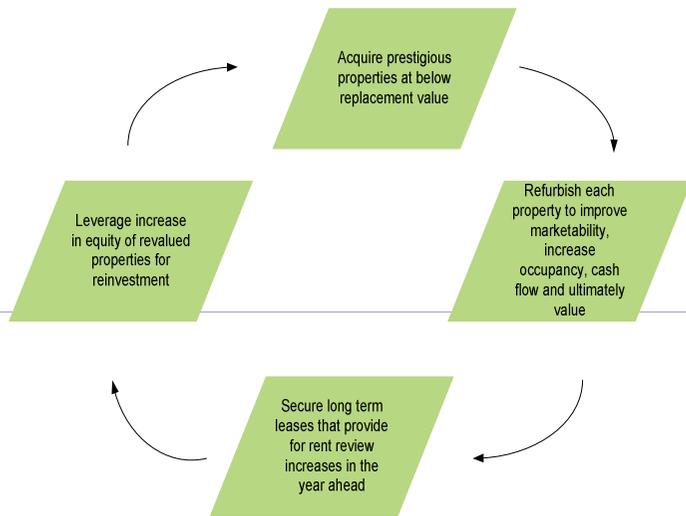


A\$M	Jun-07	Jun-08	% change
Revenue	8.1	10.5	+29%
Segment EBIT	3.8	6.6	+75%
Margin	46%	63%	

- Revenue and earnings positively impacted by sale of 71 Queens Rd Melbourne (\$1.4m profit before tax announced during first half results), and strong sales at Mindarie Keys development (\$3.0m profit before tax).
- Growth in underlying net rental income underpinned by tight commercial and office market in WA.
- Average LVR across entire portfolio is 31%



Valuable portfolio of assets with recurring income & substantial unrealized capital gains



- JV investment portfolio of 7 commercial and retail properties in WA & Victoria, plus an industrial sub-division (Neerabup WA) and a residential sub-division (Mindarie Keys, WA).
- 9 wholly owned properties, plus one 83% owned property. Primarily owner occupied by Building Materials division.
- Conservatively reflected at depreciated cost in financial statements, not valuation.
- Current book value of entire property portfolio is \$42.4m, but re-valuations in the last year show value of \$118.7m .



Syndicated JV investment partners are industry experts with track record of success



Perth

Property	SFC interest
IBM Centre (1995)	22.1%
Home Town (1998)	25%
89 St George's Terrace (1999)	20%
Crosslands Bunbury (1999)	16.7%
Joondalup (2006)	11%
Canning Vale (2006)	20%



Melbourne

Property	SFC interest
Oce House (1997)	20%





Outlook – H1 2009

- Building Materials

- Delta set to continue to leverage off robust WA construction/infrastructure projects due to strong order book.
- Building products earnings likely to be somewhat lower than pcp due to housing slowdown, but stronger distribution model will lessen the impact.
- Extended new product range going into all states.

- Leather

- AUD volatility will impact earnings. A sustained depreciation of the AUD would have a positive impact on earnings.
- Trading conditions in the global automotive industry remain challenging, but progress with new customers and models is encouraging.

- Property

- Net rental income from investment properties will benefit from rent reviews and a low vacancy rate in Perth.
- Sales at Mindarie Keys will be lower as there are only a small number of unsold lots (estimated EBIT still to be realised \$1.1m, and estimated future cash flow \$3.4m).
- In the absence of a property sale, earnings will be lower (sale of 71 Queens Rd, Melbourne in pcp).



Outlook - Dividends



- The Board expects to maintain ordinary dividends at 50c per share for the 2009 financial year, with a 25c per share interim dividend payable in March 2009.

